

FINPLAN Hands-on 6: Setting up a case study for a single combined cycle power plant

Useful references:

- 1) Download the FINPLAN software
- 2) Introduction to FINPLAN
- 3) <u>Glossary of Financial Terms</u>
- 4) Completed Hands-on 6 case study (before financially balancing the case study)
- 5) <u>Completed Hands-on 6 case study</u> (after financially balancing the case study)
- 6) <u>Video Tutorials</u>
- 7) <u>FINPLAN Google Group</u>

Learning outcomes

This exercise will help you obtain some hands-on experience on how to use the FINPLAN interface by creating a complete case study to analyze the financial viability and structure of power projects.

In this exercise, you will learn how to set up and assess a single combined cycle power plant.

By the end of this exercise, you will be able to:

- 1. Set up a new case study in FINPLAN and interpret the results
- 2. Adjust a case study to be financially balanced
- **3.** Export FINPLAN results
- 4. Check Intermediate results
- **5.** Create the Cash Flow Statement
- **6.** Check the Operating Account
- **7.** Check the Balance Sheet
- 8. Calculate Financial Ratios
- 9. Estimate the Shareholder's Return



Activity 1

Set up a new case study in FINPLAN

Background information, economic and financial data on the power plant are below.

Background information

A utility would like to assess the financial viability of a single combined cycle power plant from 2015 – 2040, financed with a mix of equity and debt instruments in both local currency and US Dollars. After a construction time of 3 years, the 300 MW plant will generate 2,000 GWh from imported gas from 2020 onwards until the end of its lifetime in 30 years. The plant will cost 300 million USD, with expenditures distributed 25%, 50% and 25% over the construction time. A debt-to-equity rate of around 70:30 is envisaged. It is depreciated linearly over 20 years. Electricity can currently (2015) be sold at 0.24 local currency units (LC) per kWh, increasing with inflation. O&M costs are expected to amount to 29.44 million LC. Gas import costs amount to 109 million USD.

Economic information

- Inflation USD: 1%
- Inflation Local Currency: 5%
- Exchange rate: 3 units of local currency per USD for 2014, 3.2 for 2015; exchange rate reflects inflation rates
- Income tax: 20%, losses to be carried forward, no losses in start year.

Financial information

- Initial Balance Sheet: 80 million as short-term deposits; 80 million equity
- Sources of financing USD: 60% export credit over 12 years with uniform principal and interest repayment at an interest rate of 5.5%.
- Equity: 80 initially, 100 million LC in 2017 and 130 million in 2019. No limit to dividends being paid out.
- New Commercial Loans: 60 mil. USD in 2018, 10 mill. in 2019, over 8 years, interest: 3% over inflation
- Bonds: 10 million USD in 2018 over 5 years. Expected rate: 5%
- Short term deposits: interest rate -1% over inflation
- Stand-by facility: interest rate 4% over inflation.



- Shareholder's targeted return data: disposal year 2040 (in which the assets are assumed to be sold), discount rate: 6%
- Terms of project finance loan: 6% discount rate (to calculate the net present value of the cash available in the future), 12 years average loan term, 1.4 security ratio for loan period, 30 years expected life, 1.6 security ratio for project life, 2020 first year of debt service

There is a lot of data to go through, but **don't worry** – this hands-on will guide you to input all the data from above.

First, we need to create a new case study on FINPLAN. From the **background information** section, we know a few things about the project to create a new case study.

Try it:

1. Create a new case study and name it "CCGT Demonstration".

Create new case study
CCGT Demonstration
Hands-on 6 case study on a single combined cycle power plant.
//
Create case study

- **2.** Fill in the "New Case Study" page with information from the background information paragraph. Reading through it, we know the following:
 - a. Starting year: 2015
 - b. Ending year: 2040
 - c. Study type: Single plant
 - d. Local currency: Local currency
 - e. Foreign currency: US Dollar
- 3. Don't forget to "Save".



General information					
Name of the case study CCGT Demonstration		Local Currency Local Currency			v
Start year		Foreign Currencies (D	rag & Drop)		
2015		Looking for	^	US Dollar	
End year 2040		Local Currency Afghanistan Afghani Albanian Lek			
Study type Single Plant	~	Algerian Dinar Angolan Kwanza			
Case description Hands-on 6 case study on a single combined cycle power plant.		Angolan New Kwanza Argentine Peso Armenian Dram Aruban Florin			
		Australian Dollar	~		

Now, we need to add information for the remaining Case Data (General Data, Taxation Data, etc.). Remember to save your data after each step!

🖹 Case data 🗸 🗸							
General data							
Taxation data							
Initial balance sheet							
 Sales and purchase data 							
F Plant data							
S Financial manager							

Try it:

1. In the "Inflation Information" tab, enter the inflation values for both US Dollar and Local Currency. Follow the information from the **economic information** section.

General information	Inflation information	Currency exchage rates		
Inflation informat	ion			du < > 🛓 🖬 🤊
US Dollar (%) Steady Rate Yearly Input	1		Local Currency (%) Steady Rate Yearly Input 	5
A value entered for one Year	year will also be applicable for subs	equent years, until a new value	is entered for a future year.	
2015			<i></i>	
2016				
2017				

- **2.** In the next page, "Currency exchange rates", input the data for Local Currency (US Dollar) for the years 2014 and 2015.
- **3.** Tick the "Exchange Rate Reflects Inflation Rates box", as this is also instructed in the **economic information** section at the top of the document.

General inform	ation Inflation information	Currency exchage rates			
Currency exc	hage rates			ılı < > 👱 🗃 🧿	
Local Curren Steady Ra Exchange Yearly Exc	ry (US Dollar) (%) te Rate Reflects Inflation Rates hange Rate				
A value entered i	or one year will also be applicable for	subsequent years, until a new value	cr (US Dollar)	year.	
Teal		Local curren	2 000		
2014			3.000		
2015			3.200		
2016					
2017					

- **4.** Click on "Taxation data" from the menu pane, add in the values for "Tax and depreciation information" following the **economic information** section.
- We will leave the "Declining Balance Depreciation Rate for Assets of 2014" and "Value Added Tax" sections blank as we were not provided with this information in the description of this case study at the beginning of Activity 1.

Climate Compatible Growth		
Manage case studies	Tax and depreciation information Royalty payment	
En Es Fr	Tax and depreciation information	du < > ± 🗃 🕐
Case data	Declining Balance Depreciation Rate for Assets of 2014 (%)	
 General data Taxation data 	Value Added Tax VAT on Investment VAT Rate for Investment (%)	% of Investment
Initial balance sheet Sales and purchase data	Income Tax Tax Loss should be carried Loss in Start Year (Million) 0	Tax rate Vearly Input Steady Rate (%)
F Plant data		20
Financial manager	A value entered for one year will also be emplicable for subsequent years until a new value is entered for a foture year.	
Calculate	Year Tax rate (%)	1.
Intermediate results	2015	
	2016	

- 6. Now click on "Initial Balance Sheet" from the menu pane. "Assets & Liabilities" should come up. Input the data for Short Term Deposits and Equity from the **financial information** section. This section tells us that short-term deposits and equity are both at 80 million.
- 7. We will leave the rest empty as we were not provided with more information.

En Es Fr	Assets and liabilities Old commercial loans Old bonds data Cor	mmitted investment data	
✿ Manage case studies	Assets and liabilities		2
En Es Fr	Assets	Equity and Liabilities	
Case data General data Taxation data Initial balance sheet	Gross Fixed Assets Less: Accumulated Depreciation Less: Accumulated	Equity 80 Retained Earning Net Bonds Outstanding	
 Sales and purchase data F Plant data 	Consumer Contribution Net Fixed Assets	Net Loans Outstanding	
Financial managerCalculate	Work in Progress Receivables (including VAT)	Current Maturity	
Intermediate results	Short Term Deposits 80		

8. Now go to "Sales and purchase data" on the left menu pane. This will take you to "Sales Data". Click on the + symbol to add data.

Growth					
Manage case studies	_				
En Es Fr	Sales data Purchase data Consumers d	contribution and deposits Fixed r	evenues and other inco	me	
 General data 	+ Product name and units	Client Currency	Quantity	Price for first year	
 Taxation data Initial balance sheet 					
Sales and purchase data					

- 9. From the **background information** section, we know that:
 - a. The power plant will be selling electricity for a client.
 - b. Electricity can currently (2015) be sold at 0.24 Local Currency units per kWh.
 - c. Prices will increase with inflation.
 - d. The plant will generate 2,000 GWh from 2020 onwards.
- **10.** Fill the above information in their respective boxes. We will name the client "Utility" for this case study.
- **11.** To represent a price increase with inflation, we will input 0 into the "Standard Change in Addition to Inflation" box. This will ensure the value is increasing with inflation.

Details					du < > ≛ 础 ?
Product name	and units	(Client		Currency
Electricity (Gwi	n)	~	Utility		Local Currency 🗸
Quantity					Price
🔘 Yearly data	Fixed				 Yearly current price
					Yearly price change in addition to inflation (%)
Price for first y	ear (Per kWh)				• Standard change in addition to inflation (%)
0.24					0
A value entered fo	or one year will also be appli	cable for subsequ	uent years, until a new value is	entered for a future year.	
Year	Quantity				Standard change in addition to inflation (%)
2015					
2016					
2017					
2018					
2019					
2020	2,000.000				
2021					

Well done! You have now added in all the Case Data.



We now must add in Plant Data.

Try it:

1. Click on "Plant Data" from the menu pane. Now click on the + symbol to add in data.

	+ Name	Plant type Status	Ownership	Unit size	First operational year	Construction period	Plant life in years	Product type
Case data 👻		Thank type or	ennerenp	onit of Lo	r not operational year	Construction period	, lancing in years	. loudor type
General data								
Taxation data								
Initial balance sheet								
Sales and purchase data								

- 2. Name your plant. For this case study, let's go with "CCGT".
- 3. From the **background information** section, we know the following information:
 - a. Plant type: Imported gas
 - b. Status: Future
 - c. Ownership: Utility
 - d. Unit size: 300 MW
 - e. First operational year: 2020
 - f. Construction time: 3 years
 - g. Lifetime: 30 years
 - h. Product: Electricity
- **4.** Add the above information accordingly.

Plant details			8
Name		First operation year	
CCGT		2020	
Plant type		Construction period	
Gas (imported)	~	3	
Status		Plant life in years	
Future	~	30	
Ownership		Product	
Utility	~	Electricity	
Unit size (MW)		Water	
300		C02	



5. Now click on the pencil icon to add more information on the plant (plant data, plant production, O&M costs etc.).

F	Plant d	lata									
	+	Name	Plant type	Status	Ownership	Unit size	First operational year	Construction period	Plant life in years	Product type	
(CCGT	Gas (imported)	Future	Utility	300	2020	3	30	E	×

6. Enter the amount of electricity the power plant will generate in "Plant production". You can find this in **background information**.

Plant data	Plant production	O & M costs	Fuel cost	General expenses data	Investments	Sources of financing	Depreciation	Decommissioning
Plant pr	oduction						di < >	1 ± 2 🧿
A value ent	tered for one year wil	l also be applica	ble for subseq	uent years, until a new value	is entered for a futur	re year.		
Year				Ele	ctricity (GWh)			
2020					2,000.000			
2021								
2022								

7. Go to "O&M costs". Fill in the associated O&M cost following the **background information**.

Plant data	Plant production	O & M costs	Fuel cost	General expenses data	Investments	Sources of financing	Depreciation	Decommissioning
Operatio	on & Maintenan	ce costs					di < >	1 1 2
A value en	tered for one year wil	l also be applicable	e for subsequ	ient years, until a new value i	s entered for a futu	e year.		
Year				US Dollar (Million)			1	Local Currency (Million)
2020								29.440
2021								
2022								

8. Go to "Fuel cost". Now fill in the associated fuel cost following the **background information**.



Plant data	Plant production	O & M costs	Fuel cost	General expenses data	Investments	Sources of financing	Depreciation	Decommissioning
Fuel cos	t information						di < >	👱 🖬
A value ent	ered for one year wil	l also be applicab	le for subseque	ent years, until a new valu	e is entered for a futu	re year.		
Year				US Dollar				Local Currency
2020				109.000				
2021								
2022								

- 9. We will skip "General expenses data" as we have no information on this.
- **10.** Now we need add in information on investments. Click on "Investments".
- **11.** Complete this section. You will find the input values in the **background information** section.

Plant data	Plant production	0 & M costs	Fuel cost	General expenses data	Investments	Sources of financing	Depreciation	Decommissioning	
Investme	ent cost in cons	stant prices					di < >	👱 🖻 🛛 🥐	
US Dollar (Million) Local Currency (Million)									
300					0				
Inflation wil	l be applied to invest	tment costs							
Year	, i	US Dollar (% distr	ibution)	Local Currency (% distribution)				
1:2016			25.000						
2:2017			50.000						
3:2018			25.000						

- **12.** Now go to "Sources of financing". Click on "US Dollar" in the drop-down box.
- **13.** Fill in this page following the **financial information**.



Plant data	Plant production	O & M costs	Fuel Ge cost da	eneral expenses ita	Investments	Sources of financing	Depreciation	Decommissioning
Sources	of financing						di < >	1 ± 1 🖬 1 🕐
US Dollar	~			√ Te	Export Credit 1 erms of financing	Export	t Credit 2	Project Loans
Year	Constan	nt Prices (Million)	Export Credit 1	Export Credit 2	Project Loans			
1:2016		75.000	60.000					
2:2017		150.000	60.000					
3:2018		75.000	60.000					

14. Now we move on to "Terms of financing". Click on this box, underneath "Export Credit 1".

US Dollar 🗸		 Export Credit 1 Terms of financing 	Export Credit 2	Project Loans
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15. Fill in the values by following the **financial information** at the top of this document.

Terms of financing			< 🖬 ?
Total amount in constant prices (Million)	180	IDC financing option	Yes
Term (years)	12		O NO
	O Uniform (P)	Loan for IDC (% of IDC)	
Repayment option	 Uniform (P+I) 	Term (years)	
Interest Option	 Constant Floating 	Interest rate (%)	
Interest rate (%)	5.5	Repayment option	Uniform (P) Uniform (P+I)
Spread above the inflation (%)			
Fees (exposure fee, commitment fee, etc.)			
One time initial (Millions)			
Paid upfront (%)			
Paid as drawdown (%)			

16. Now we move to Depreciation Data & Decommissioning. Click on "Depreciation".

17. Fill in the depreciation information from the **background information**.

Depreciation	
Linear	
20	
	Number of years
○ Sum of the years digits	
	Number of years
O Declining balance	
	Depreciation rate (%)
O Declining switching to linear	
	Number of years
	Depreciation rate (%)

18. We will leave "Decommissioning" empty as we do not have information on this.

Well done! You have now inputted all Plant Data.

We will now have to move on to the Financial Data i.e., "Financial manager" tab.

Try it:

1. Click on the "Financial manager" tab on the left menu pane. The first page will be on "Equity".



- 2. From the **financial information** section, we know that there is no limit to dividends being paid out. Therefore, we will put in a large number i.e., 999 for "Maximum Dividend". This large number will ensure that whatever profit is made will be released in the form of dividends.
- **3.** From the **financial information** section, add in the values for equity.



Equity	ılı < > 🛓 🗃 🥝
Local Currency (Million) Maximum dividend (%)	
999 Initial equity	
80	

A value entered for one year will also be applicable for subsequent years, until a new value is entered for a future year.

Year	Equity	Equity returned
2015		
2016		
2017	100.000	
2018		
2019	130.000	
2020		
2021		

- 4. Now go to the next page, "New commercial loans".
- 5. Follow the **financial information** and input the values for new commercial loans.

Equity	New commercial loans	New bonds	Other financial data		
New co	mmercial loans				.lı < > ± 🖻
US Doll Interest (%) Term (Y	ar (Million) spread above Inflation 'ear's)	3		Local Currency (Million) Interest spread above Inflatior (%) Term (Year's)	۱
A value en	tered for one year will also be ap	oplicable for subseq	juent years, until a new valu	e is entered for a future year.	
Year	US Dollar - Draw	vdown (Million)	Local Currency - Drav	vdown (Million)	
2015					
2016					
2017					
2018		60.000			
2019		10.000			
2020					
2021					

- 6. Now go to "New Bonds".
- 7. Follow the **financial information** and input the values for bonds.

Climate Compatible Growth

Equity	New commercial loans	New bonds	Other financial data		
New bo	onds				dı < > 👱 🖻 🧿
US Dol Expect Bonds	lar (Million) ed Rate (%) Term (Year's)	5	Local C Expect Bonds	urrency (Million) ed Rate (%) Ferm (Year's)	
A value e	ntered for one year will also be a	pplicable for subsec	quent years, until a new value is entered	for a future year.	
Year	US Dollar -	Issued (Million)	Local Currency - Issued (Mill	ion)	
2015					
2016					
2017					
2018		10.000			
2010					

- 8. Now go to the next page, "Other financial data".
- **9.** Fill in the first box, "Other financial data", from the **financial information** section.
- **10.** As we are not given information on "Short Loans", we will input this as 0.

Other financial data	
Spread for short term deposits (%) above local inflation -1	
Spread for stand-by facility (%) above local inflation 4	
Short loans outstanding initial (Million Local Currency) 0	

- **11.** Fill in the second box, "Shareholders' return data".
- **12.** Input the values as shown in the **financial information** section.

Shareholders' return data	
Disposal year 240	
Discount rate 6	

- **13.** Now go to "Terms of project finance loan".
- **14.** Input the values as shown in the **financial information** section.



Terms of project finance loan	8
Discount rate	
Average loan term (years)	
Security ratio for loan period 1.4	
Expected life of project (years) 30	
Security ratio for project life 1.6	
First year of cash to debt service 2020	

Well done! You have now added in all the financial data on FINPLAN.

Now we need to run our model and read our results.

Try it:

1. Click on "Calculate".



2. Once results are generated, click on "Cash inflows and outflows in local currency" from Results.



1.	Resu	ilts	
	1.1.	Operating account in local currency	 di 👘
	1.2.	Cash inflows and outflows in local currency	 di 👘
	1.3.	Balance sheet in local currency	 di 👘
	1.4.	Shareholders' return in local currency	 di 👘
	1.5.	Financial ratios	 di 👘
	1.6.	Project finance analysis in local currency	 di –

3. Ensure that the power plant is under construction at the correct time. To doublecheck, make sure that there are values for "Investment" from 2017 to 2019. Also double-check that "Sales" only appear after the year 2019.

Cash inflows and outflows in local currency							< > ₹
Million	2015	2016	2017	2018	2019	2020	2021
Cash available in short term deposits (at end of previ	80.000	80.000	80.000	68.301	76.196	53.322	51.084
Inflows							
Revenues	0.000	0.000	0.000	0.000	0.000	612.615	643.246
Fixed revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sales	0.000	0.000	0.000	0.000	0.00	612.615	643.246
Others	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Interest earned	3.200	3.200	3.200	2.732	3.048	2.133	2.043
New equity	0.000	0.000	100.000	0.000	130.000	0.000	0.000
Bonds issue	0.000	0.000	0.000	35.996	0.000	0.000	0.000
Loans drawdowns	0.000	0.000	155.750	539.935	205.895	0.000	0.000
Stand-by facility	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total inflows	3.200	3.200	258.950	578.662	338.943	614.748	645.289
Flow from short term deposits	0.000	0.000	11.699	0.000	22.874	2.239	0.039
Total cash available	3.200	3.200	270.650	578.662	361.817	616.987	645.328
Outflows							
Investment	0.000	0.000	267.450	561.858	295.088	0.000	0.000

4. Check the Cash Available in Short Term Deposits. As a short-term deposit has a low interest rate, it should be emptied as quickly as possible. However, our results show that this is not the case: cash is available throughout.



cash inflows and outflows in local currency < > 生							5	
Million	2015	2016	2017	2018	2019	2020	2021	
Cash available in short term deposits (at end of previ	80.000	80.000	80.000	68.301	76.196	53.322	51.084	
Inflows								
Revenues	0.000	0.000	0.000	0.000	0.000	612.615	643.246	
Fixed revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
Sales	0.000	0.000	0.000	0.000	0.000	612.615	643.246	
	0.000	0.000	0.000		0.000	0.000	0.000	

- 5. Check the Stand-by facility. It should be rarely used. This is the case.
- **6.** Check flows from the Short Term Deposits. As mentioned, it should be emptied as soon as possible. However, we can see that there are substantial Flows from the Short Term Deposits during several years.

Million	2015	2016	2017	2018	2019	2020	2021	
Cash available in short term deposits (at end of previ	80.000	80.000	80.000	68.301	76.196	53.322	51.084	
Inflows								
Revenues	0.000	0.000	0.000	0.000	0.000	612.615	643.246	
Fixed revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
Sales	0.000	0.000	0.000	0.000	0.000	612.615	643.246	
Others	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
Interest earned	3.200	3.200	3.200	2.732	3.048	2.133	2.043	
New equity	0.000	0.000	100.000	0.000	130.000	0.000	0.000	
Bonds issue	0.000	0.000	0.000	35.996	0.000	0.000	0.000	
Loans drawdowns	0.000	0.000	155.750	539.935	205.895	0.000	0.000	
Stand-by facility	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
Total inflows	3.200	3.200	258.950	578.662	338.943	614.748	645.289	
Flow from short term deposits	0.000	0.000	11.699	0.000	22.874	2.239	0.039	Г
Total cash available	3.200	3.200	270.650	578.662	361.817	616.987	645.328	

7. From the results above, we can conclude that this case study is **not balanced**. We have too much cash available. We added new equity and new bonds in this case study, which could be an explanation as to why we have too much money.

Activity 2

Adjust a case study to be financially balanced

We need to adjust the input data for the CCGT case study so that it is financially balanced.



Try it:

 Create a copy of your "CCGT Demonstration" case study and name it "CCGT Demonstration - Balanced". You can rename it in General data > General information. We will use this new file to make some changes.

Manage case studies	
	Copy case
CCGT Demonstration	09-03-2022 00:19:19

2. <u>2017</u>: Looking at our results, cash is available in the Short-Term Deposit in 2017, yet further equity is injected, which is not required. The equity should therefore be reduced to 30 million LC in 2017 and results should be recalculated.

Equity		du < > 👱 🗃 🧿	9
Local Current Maximum div	cy (Million) idend (%)		
999			_
Initial equity			
80			
A value entered f	or one year will also be applicable for subseque	ent years, until a new value is entered for a future year.	
Year	Equity	Equity return	ed
2015			
2016			
2017	30.000		
2018			
2019	130.000		
2020			

3. <u>2018</u>: The high Debt Equity Ratio of ~0.9 in 2018 (check this under Results > Financial ratios) may not be acceptable to a lender. Furthermore, the capital markets may only be accessible once the plant has been in operation. Therefore, the 10 million USD bond issued in 2018 should be removed. The commercial loan in 2018 should also be reduced to 30 million USD. The missing amount of equity for 2018 should be replaced with 140 million LC. This also improves the debt equity ratio during construction.



New bonds				ılı < > ± 🖻 🖓
US Dollar (Mi Expected Rat	llion) e (%) 5		Local Currency (Million) Expected Rate (%)	
Bonds Term ((Year's) 5		Bonds Term (Year's)	
A value entered f	or one year will also be applicable for subs	equent years, until a new valu	e is entered for a future year.	
Year	US Dollar - Issued (Million)	Local Currency -	Issued (Million)	
2015				
2016				
2017	0.000			
2018	0.000			
New commer	cial loans			u < > ± 0
US Dollar (Mil Interest spread (%)	lion) d above Inflation 3		Local Currency (Million) Interest spread above Inflation (%)	
Term (Years)	8		Term (Years)	
A value entered fo	r one year will also be applicable for subs	quent years, until a new valu	e is entered for a future year.	
Year	US Dollar - Drawdown (Million)	Local Currency - Drav	vdown (Million)	
2015				
2016				
2017				
2018	30.000			
2019	10.000			
2020				
Equity				ılı < 🔺 불 🗃 🥝
Local Currenc Maximum divi 999	y (Million) dend (%)			
Initial equity				
80				
A value entered fo	r one vear will also be applicable for subs	quent years, until a new valu	e is entered for a future year.	
Year	Ec	uity		Equity returned
2015				
2016				
2017	30	000		
2018	140	000		
2019	130	000		
2020				



4. When looking at the results after recalculating, our short-term deposit is emptied as soon as possible, i.e., in the first year of construction. Also the stand-by facility is barely used compared to the overall investment costs and our financial ratios have improved. Our debt service coverage ratio is still quite low, which we accept for the time being. We assume that this is not our only project and that we have cash reserves available within our company. In reality, we would of course have to demonstrate to the financiers that this cash is available and reserved for this project. (Alternatively, we could increase the equity or debt further to have extra cash available, but this would just end up in the short-term deposit at a low interest rate. Further, we could of course increase the electricity price if this was a realistic option.)

Million201520162017201820192020Cash available in short term deposits (at end of previ80.00080.0000.0000.0000.000Inflows </th <th>Cash inflows and outflows in local curre</th> <th>ncy</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	Cash inflows and outflows in local curre	ncy						
Cash available in short term deposits (at end of previ88.00088.0000.0000.0000.0000.000Inflows0.0000.0000.0000.0000.000612.615Revenues0.0000.0000.0000.0000.0000.000612.615Sales0.0000.0000.0000.0000.000612.615Others0.0000.0000.0000.0000.0000.000612.615Interest earned0.0000.0000.0000.0000.0000.000Bonds issue0.0000.0000.0000.0000.0000.000Loans drawdowns0.0000.000155.75431.948205.9950.000Stand-by facility0.0000.0001.6990.0005.5000.000Total inflows3.2003.2002.0005.71.948341.475612.615Flow from short term deposits0.0000.0000.0000.0000.0000.000Total cash available3.2003.2002.01.95571.948341.475612.615Cutflows0.0000.0000.0000.0000.0000.0000.0000.000Total cash available3.2003.2002.01.95571.948341.475612.615Cutflows0.0000.0000.0000.0000.0000.0000.000Investment0.0000.0002.01.9551.8582.95.0880.000	Million	2015	2016	2017	2018	2019	2020	2021
InflowsInflowsInflowsInflowsInflowsRevenues0.0000.0000.0000.0000.000612.615Fixed revenues0.0000.0000.0000.0000.000612.615Sales0.0000.0000.0000.0000.000612.615Chers0.0000.0000.0000.0000.0000.000Interest earned3.2003.2000.0000.0000.000New equity0.0000.0000.0000.0000.000Bonds issue0.0000.0000.0000.0000.000Loans drawdowns0.0000.000155.75431.948205.8950.000Stard-by facility0.0000.000155.75431.948205.8950.000Total inflows3.2003.200100.65571.948341.475612.615Flow from short term deposits0.0000.0008.0000.0000.0000.000Total cash available3.2003.200270.65571.948295.080.000Outflows0.0000.000267.450561.858295.0860.000	Cash available in short term deposits (at end of previ	80.000	80.000	80.000	0.000	0.000	0.000	9.449
Revenues0.0000.0000.0000.0000.000612.615Fixed revenues0.0000.0000.0000.0000.0000.0000.000Sales0.0000.0000.0000.0000.0000.000612.615Others0.0000.0000.0000.0000.0000.0000.000Interest earned0.0000.0000.0000.0000.0000.000New equity0.0000.0000.0000.0000.0000.000Bonds issue0.0000.0000.0000.0000.0000.000Loans drawdowns0.0000.0000.0000.0000.0000.000Stand-by facility0.0000.0001.6990.0005.5000.000Total inflows3.2003.2003.2000.0000.0000.0000.000Total cash available0.0000.2003.200270.650571.948341.475612.615Outflows	Inflows							
Fixed revenues 0.000	Revenues	0.000	0.000	0.000	0.000	0.000	612.615	643.246
Sales 0.000 <th< td=""><td>Fixed revenues</td><td>0.000</td><td>0.000</td><td>0.000</td><td>0.000</td><td>0.000</td><td>0.000</td><td>0.000</td></th<>	Fixed revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Others 0.000 0.000 0.000 0.000 0.000 0.000 0.000 Interest earned 3.200 3.200 3.200 0.000	Sales	0.000	0.000	0.000	0.000	0.000	612.615	643.246
Interest earned 3.200 3.200 3.200 0.000 0.000 0.000 New equity 0.000 0.000 30.000 140.000 130.000 0.000 Bonds issue 0.000 0.000 0.000 0.000 0.000 0.000 Loans drawdowns 0.000 0.000 155.750 431.948 205.895 0.000 Stand-by facility 0.000 0.000 1.699 0.000 5.580 0.000 Total inflows 3.200 3.200 190.650 571.948 341.475 612.615 Flow from short term deposits 0.000 0.000 80.000 0.000 0.000 0.000 Total cash available 3.200 3.200 270.650 571.948 341.475 612.615 Outflows Investment 0.000 0.000 267.450 561.858 295.088 0.000	Others	0.000	0.000	0.000	0.000	0.000	0.000	0.000
New equity 0.000 0.000 30.000 140.000 130.000 0.000 Bonds issue 0.000	Interest earned	3.200	3.200	3.200	0.000	0.000	0.000	0.378
Bonds issue 0.000	New equity	0.000	0.000	30.000	140.000	130.000	0.000	0.000
Loans drawdowns 0.000 0.000 155.750 431.948 205.895 0.000 Stand-by facility 0.000 0.000 1.699 0.000 5.580 0.000 Total inflows 3.200 3.200 190.650 571.948 341.475 612.615 Flow from short term deposits 0.000 0.000 80.000 0.000 0.000 0.000 Total cash available 3.200 3.200 270.650 571.948 341.475 612.615 Outflows	Bonds issue	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Stand-by facility 0.000 0.000 1.699 0.000 5.580 0.000 Total inflows 3.200 3.200 190.650 571.948 341.475 612.615 Flow from short term deposits 0.000 0.000 80.000 0.000 0.000 0.000 Total cash available 3.200 3.200 270.650 571.948 341.475 612.615 Outflows 3.200 3.200 2.000 2.000 0.000 0.000 0.000 Investment 0.000 0.000 2.67.450 561.858 2.95.088 0.000	Loans drawdowns	0.000	0.000	155.750	431.948	205.895	0.000	0.000
Total inflows 3.200 3.200 190.650 571.948 3.41.475 612.615 Flow from short term deposits 0.000 0.000 80.000 267.450 561.858 295.088 0.000 0	Stand-by facility	0.000	0.000	1.699	0.000	5.580	0.000	0.000
Flow from short term deposits 0.000 0.000 80.000 0.000 0.000 0.000 Total cash available 3.200 3.200 270.650 571.948 341.475 612.615 Outflows	Total inflows	3.200	3.200	190.650	571.948	341.475	612.615	643.624
Total cash available 3.200 3.200 270.650 571.948 341.475 612.615 Outflows 612.615 Investment 0.000 0.000 267.450 561.858 295.088 0.000	Flow from short term deposits	0.000	0.000	80.000	0.000	0.000	0.000	0.000
Outflows Junestment 0.000 0.000 267.450 561.858 295.088 0.000	Total cash available	3.200	3.200	270.650	571.948	341.475	612.615	643.624
Investment 0.000 0.000 267.450 561.858 295.088 0.000	Outflows							
	Investment	0.000	0.000	267.450	561.858	295.088	0.000	0.000

Well done! You now know how to adjust data to achieve a balanced financial model.



Activity 3

Export FINPLAN results

It will be easier to compare results if you export them to Excel. It is also suggested that you then print out the Operating Account, the Cash Inflows and Outflows and the Balance Sheet.

You can do this by clicking on "Results" and the "Export all ..." button in the top right corner.

			Export all result tables to excel 🛛 👤		
1.	Resu	lts	1		
	1.1.	Operating account in local currency			di 👘
	1.2.	Cash inflows and outflows in local currency			di 👘
	1.3.	Balance sheet in local currency			di 👘
	1.4.	Shareholders' return in local currency			di 👘
	1.5.	Financial ratios			di i
	1.6.	Project finance analysis in local currency			di 👘

Before going through the following questions, please take some time to compare the different statements (Operating account, Cash inflows and outflows, Balance sheet) and see how they are linked. Try to think of the purpose of each of them.

Activity 4

Intermediate results

Sometimes you will look at your Financial Statements and see unexpected results. Often, the intermediate results allow you to check if the data you entered is used by FINPLAN as you expect it.

Example:

Let's say the sales are zero in the "Results – Cash inflows and outflows" throughout the project period, even though you entered an electricity price. In the intermediate results, you



can check under "Sales" what quantity of electricity is being multiplied with which electricity price, and you can maybe find out that the quantity was zero (e.g., because of forgetting to press the "save" button when entering data).

Please take some time to go through the Intermediate Results and familiarize yourself with what you find there. The following questions can be a starting point.

Activity 5

Now take your time to go through the following statements. If you are unsure about their definitions and terms used, check the section in the document 'Introduction to FINPLAN' explaining the results. For more detailed explanations, check the definitions on pages like investopedia.com.

- Cash Flow Statement
- Operating Account
- Balance Sheet
- Financial Ratios
- Shareholder's Return

The questions in the online quiz will relate to these statements. It is thus suggested that you keep FINPLAN open on your computer while answering the quizzes.

Should you want to compare your results with the correct solution, simply restore the FINPLAN case using the link provided at the beginning of this document. Refer to the previous hands-on exercise to see how this is done.

Note: There is also a FINPLAN Google Group for further support. Please sign up to the group and ask or answer any FINPLAN-related questions <u>here</u>.